Evolution that Transcends

Annual Report Summary











In 2022 we fully returned to our face-to-face activities.

It was most rewarding to welcome back our students to Tec and Tecmilenio's facilities, who came back and filled our campuses with life and dynamism.

The Institution made significant progress in the **Strategic Plan 2025.**

These include the **launch** of the second and third High Impact Research Institute, the evolution of distritutec with the construction of the building Expedition, the strengthening of the Tec21 Model, and the reactivation of international mobility.

At TecSalud, we started **TecSalud** Network with the affiliation of two new hospitals, and we opened our first Primary Care Center.

For its part, at **Tecmilenio**, we celebrated two decades, reaching more than 61,000 students in formal education for the first time.



David Garza SalazarPresident of Tecnológico de Monterrey

In this document, you will find a summary of the impact and achievements of the Institution in 2022. If you want to see some of them in more detail, we invite you to consult the 2022 Annual Report presented at the 2023 Assembly of the Board. You can find it on the Tecnológico de Monterrey annual reports website.



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Tec in Numbers

Tecnológico de Monterrey is a private nonprofit multi-campus university system. It is formed by three institutions: Tecnológico de Monterrey, Tecmilenio and TecSalud. It was established in 1943 by a group of Mexican entrepreneurs led by Eugenio Garza Sada.

Tec de Monterrey

sity system that stands out for its academic excellence. innovation in education, entrepreneurship, and internationalization as well as for its partnerships with industry and employers, in addition to its great capacity for execution,

Is present in 32 municipalities in 20 states of Mexico: has an enrollment of more than 96,000 high school, undergraduate and graduate students; and over 11,000 professors. The institution has been accredited by the Commission on Colleges of the Southern Association of Colleges and Schools (SACSCOC) since 1950.

Tecmilenio

Established in 2002, Tecmilenio is present in 27 cities around Mexico and has over **61.000 students** enrolled in various a Positive University model, in which students discover their

TecSalud

Tec de Monterrey is part of several prestigious international TecSalud is our Health System that integrates **innovative** clinical, education, and research services. It is comprised of: two Academic Medical Centers - Hospital San José and Hospital Zambrano Hellion-, the Speciality Institutes and

Tec de Monterrey

Community



27.109

61,486

7.445

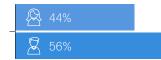
High School

Undergraduate

Graduate

11.115

Professors



Academic Programs

Р

Maiors



Master's degrees



Doctoral degrees



specialties



High school programs

+340,000

+149,000

people in continuous education

Presence in:

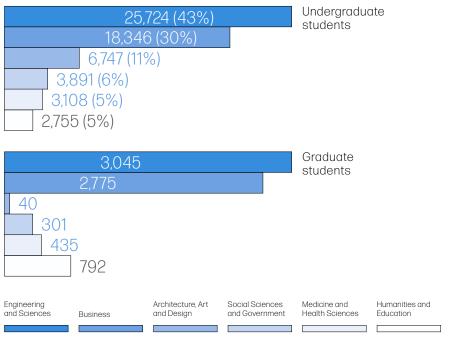
municipalities

in 20 states



3

National Undergraduate and Graduate Schools*



* These do not include students from international programs: 915 for undergraduate and 57 for graduate

First year students

12,048 Undergraduate students



11% are the first generation in their family to go to university

58% with a high school average greater than 90

9,870 PrepaTec students

arade point average

16% International students

Our Student Community

Undergraduate

50%

With financial aid

31%

Students from another state

International students

11%

First generation to go to university in their family

8,701 High School 10.457

This year we graduated



Alumni

students:

2,332 Graduate

Undergraduate

Graduate

31% With financial aid

Out-of-state students

45% with some kind of financial aid

Líderes del Mañana

200
Members enrolled in august 2022 to Líderes del Mañana

996 students in the Líderes del Mañana program

Faculty



40% are alumni of foreign universities

59%
have a doctoral degree



Rankings

QS World University Ranking 2023



#30 private universitie

#170 global level

Latin America Ranking 2022



#1 in México #5 in Latinoamérica

Princeton Review and Entrepreneur Magazine's Entrepreneurship Universities Ranking



44 out of 50 participanting universities

Philanthropy

Record year in fund raising +14mil donors

694
million pesos
were raised

EXATEC

341,539 alumni part of the EXATEC community

35

active EXATEC associations in Mexico

active EXATEC associations

abroad

Research Professors

650

faculty members who are members of Mexico's National System of Researchers (SNI, in Spanish)

TecSalud

122,193

medical consultations with patients in the Academic Medical Centers

13,328 hospitalized patients

26,877

people benefited by Fundación TecSalud

Tecmilenio

61,522

students enrolled in the high school, undergraduate and graduate programs

11,297 online students

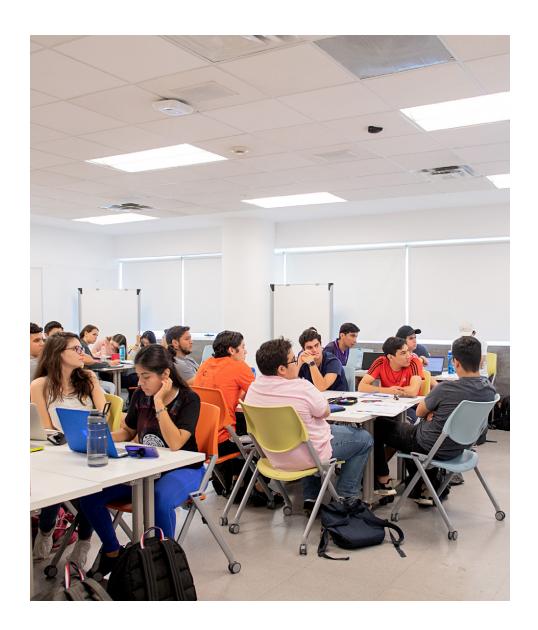
86%

students with financial aid or scholarship

90% students employed by graduation day

43%

of graduates are the first in their families to earn a college degree



Tecnológico de Monterrey

Education 08

Research 17

Outreach with Organizations and Society 19

Alumni 20



TECNOLÓGICO DE MONTERPREV

2.0 Tecnológico de Monterrey

Education

Educational Model

Our Tec21 Educational Model is unique. It allows the acquisition of strong and comprehensive competencies that will help our students solve in a creative and strategic manner the challenges of the present and future.

We continue to strengthen our Tec21 Educational Model:



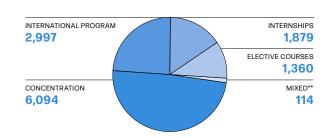
We continue to increase our student's satisfaction with our Educational Model, having an average rating of 8.2 and the highest since its launch

Tec Semester

We implemented for the first time the Tec Semester having total participation* of

12,444

^{**}Combination of two or more of these opti



Faculty

In 2022 we continued with our commitment to strengthen the faculty to ensure academic excellence.

Attracting New Scholars

203
new full-time professor hires

27%

with graduate degree from a Top 200 university*

20% are foreign scholars

*We consider foreign universities that participate in the QS, THE and ARWU rankings

Faculty of Excellence

With the Faculty of Excellence initiative, we seek to strengthen the faculty by attracting 100 leading global scholars by the year 2026:

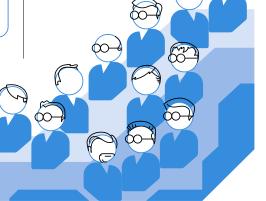
17

scholars have joined the initiative Faculty of Excellence to 2022

6,049

professors participate in activities

of the Center for Faculty Development and Educational Innovation (CEDDIE. in Spanish).



^{*}Sum of semesters FJ22 and AD22

Faculty Recognition

We have 8 tenured professors recognized as an example of excellence nationally and internationally for their accomplishments and human quality. These scholars joined this category in 2022:



Iliana Rodríguez Santibañez, Social Sciences and Government in the Mexico City campus.



Ciro Angel Rodriguez Gonzalez, Engineering and Sciences in the Monterrey campus.



Eva María Guerra Leal, Business in Monterrey campus.

5 national winners of the Inspiring Professors Award:



Federica Maria Alessandra La Morella from PrepaTec Mexico City campus.



Eder Alonso Hernández Vite from PrepaTec Santa Catarina campus.



Laura Eugenia Romero Robles from the School of Engineering and Sciences in the Monterrey campus.



Ashutosh Sharma from the School of Engineering and Sciences in the Querétaro campus.



Sergio Arturo Bárcena Juárez of School of Humanities and Education in the Mexico City campus.

26

full time professors were included in Stanford's World's Top 2 % Scientists.

Internationalization

The year 2022 was marked by the return to in-person internationalization, the permanence of digital internationalization, and the challenges of incorporating more experiences to the Tec21 Educational Model

We have international mobility agreements with:

596 universities

52

with which we collaborated in 2022



Tec Students Abroad

11,294

students with in-person experiences

736

students in virtual experiences

27

students in hybrid experiences

Tec's international students

1,712

students with in-person experiences

82

students in virtual experiences



New Internationalization Models

Participation in GSL Classroom

Course that connects, in a virtual format, a Tec class with one from an international university

5,167

4,413

Tec students

international students

It won the U21's innovation award within the U21 Educational Innovation Symposium.

The new model of internationalization Global Shared Learning (GSL) Classroom, seeks collaboration with partner international universities in a digital environment

International Collaboration

Tec de Monterrey is member of 12 prestigious international organizations and networks such as the Association Pacific RIM Universities (APRU), Universitas 21 (U21), among others.

The President was invited to be part of the Board of APRU U21 and SACSCOC

Launch of the first publication in collaboration with La Triada, under the title "Hijo de la guerra, hombre de paz: unir naciones en un mundo dividido", from Ban Ki-moon, the UN's ex-secretary.

Educational Innovation

Following our calling of innovation in the teaching-learning process, we continue to move forward with the **implementation and deployment of educational innovation initiatives** to transform the experience of our students, faculty, and community.

Educational Technology

We implemented projects to improve the experience of learning through technologies benefiting more than:

55,000

7,000 professors

students

Educational Innovation Initiatives

The first intercontinental telepresence class, with hologram effect, was held among Tec and TU Delft for the School of Architecture, Art and Design.

Tec de Monterrey's academic metaverse has enabled:

+12,000

students to participate in ~150 different academic activities

11 campuses have spaces that promote the use of virtual reality, this year

4 new VR Zones

have impacted

+1,300

students

Accreditations

Tecnológico de Monterrey's institutional and academic programs accreditations:

Southern Association of Colleges and Schools Commission on Colleges (SACSCOC)

2018 reaffirmation with a 10 year validity

Federation of Private Mexican Institutions of Higher Education (FIMPES**, in Spanish)

Reaffirmation in March 2022

EGADE has the triple accreditation crown:

- Association to Advance Collegiate Schools of Business (AACSB)
- Association of MBAs (AMBA)
- European Quality Improvement System (EQUIS)

36 programs/Undergraduate campuses are accredited by:

- Accreditation Board for Engineering
- and Technology (ABET)
- Association for Education
- in Journalism and Mass Communication (ACEJMC)

68 programs/ Undergraduate campuses are accredited by national agencies recognized by

the Board for Higher Education Accreditations (COPAES, in Spanish)

38 Graduate Programs were recognized by CONACYT's National Register of Quality Graduate Programs:

- 12 master's degrees
- ▶ 10 doctoral degrees
- ▶ 16 medical specialities



Our National Schools

School of Engineering and Sciences (EIC)

International Rankings

- OS Ranking by Subject in the following areas:
 - #87 Mechanical Engineering
- #101 Computer Sciences
- #139 Engineering and Technology

Some of our achievements:

18 national boards of advisors created for each academic program, with 126 members from 11 countries.

Scientific and technological productivity registered more than:

300% increase in the last 5 years

reaching

1,426 publications a year.

We boosted the **development of the innovation ecosystem** with 16 workshops that impacted 380 students with innovation tutoring service to 35 student projects.

We consolidated international partnerships

with the Global Engineering Deans Council (GEDC) and the Institute of Electrical and Electronics Engineers (IEEE).

Progress and achievements of the three Hubs:

- The Cybersecurity Hub had an impact on 60,000 employees of the Mexican Association of Banks.
- The Data Science Hub won Csoftmty's National Data Science Award.
- The Artificial Intelligence Hub worked on projects with the Inter-American Development Bank and the government of Jalisco.

We promoted diversity and women's participation in engineering with:

- Alliance with Fundación Carlos Elizondo.
- The launch of Women in STEM Mentoring Program.

11

Coordination of programs like Patrones
Hermosos and Ingenia.

Awarded Faculty Members and Students

Sergio Serna

Research professor recognized as Honorary Professor by the University of Azuay in Ecuador.

Jorge Membrillo

Research professor with the most number of articles about Challenge-based Learning in the Scopus database.

Sustainable and Applied Biotechnology research group

Who developed a packaging for snacks that degrades in two to five years

Starlight team from Sonora campus

represents Mexico in the NASA International Space Apps Challenge Hackathon.

Daniela Cavazos

First EXATEC admitted to MIT's Chemical Engineering doctorate.

Gravity team from Chihuahua campus

won first and second place in the Gravity Race Car 2022.

Abraham Guerrero

San Luis Potosí campus student recognized with a honorable mention by MIT Supply Chain Excellence Award 2022.

Proyecto Gusani team from Mexico City

campus won the third place in the Santander X Award.

School of Business (EN)

International Rankings

- Ranking QS by Subject:
 - #30 Business & Management Studies
- #85 Accounting & Finance
- On a graduate level, **EGADE sigue posicionándose internacionalmente** in the QS Global MBA and Business Masters Rankings
 - in Latin America in Full-Time MBA in Innovation & Entrepreneurship
- #1 Master in Business Management
- #1 Master in Finance
- Financial Times Executive MBA's global ranking
 - #1 EGADE reaffirms its position as the best MBA in Latin America.

Some of our achievements:

3,600

students from 25 campuses participated on Reto OXXO looking to propose innovative solutions to the company's challenges, according to megatrends in retail.

EGADE Business School

The Guadalajara office carried out the International Workshop on Emerging Business and Regulatory Frameworks in Electricity Markets.

As a result of this meeting, we generated a proposal on energy issues that will be presented in the Congress of the Union in 2023.

104 academic articles

generated by our researchers were published in media indexed in the Scopus database.

The Conscious Companies Center

published the book Empresas Mexicanas: El Viaje hacia un Capitalismo Consciente with 13 inspirational cases.

The Family Businesses Institute (IFEM) launched the Leading Business Families Program and held the INC Family Forum with 120 people in attendance.

We launched new Continuous Education open programs, like:

- Women Leading Organizations Program, which promotes the development of women executives in management positions.
- Health Systems Management Program, in collaboration with TecSalud and the Mexican Hospitals Consortium.
- Leadership for Climate Action Program, in collaboration with Chapter Zero.

Awarded Faculty Members and Students

Ernesto Amorós, Bryan Husted y Ajnesh Prasad

Research professors at EGADE Business School, stood out as members of the **World's Top Scientists**, created by Stanford University.

Lorna Obando y Ricardo Argüelles Lorna Obando and Ricardo Argüelles Students at EGADE Business School, stood out as finalists in the second edition of the **Global**

Stock Trading Competition, organized by the Yale School of Management.

Alejandro Rivas, Dina Román, Jocelyn Donají Escareño, Jorge Alberto Mendoza and Julio Andrés Bohórquez

Students from the Guadalajara campus, obtained the pass to the continental final of the **CFA Institute Research Challenge**, a financial analysis competition held in New York.

School of Architecture, Art and Design (EAAD)

International Rankings

The School appeared on the QS World University Rankings by subject:



#101:150 Architecture, Built Environment

Some of our achievements:

International experiences

such as the participation of experts (including three Pritzker prizes) within the Creative Leaders program and the presence in relevant forums: 5 national and 5 international exhibitions such as the Autos, Art and Architecture exhibition at the Guggenheim Museum in Bilbao.

Awards and mentions in national and international competitions

such as Sunscreen Film Festival 2022, Next Generation Water Action, Design Week México's Inédito Universitario, Red Dot Design Award, the SIGA Award, MDF Designer of the Year, INFONAVIT award in the research category, among others.

We made progress in the consolidation of the three focus projects of the School:

Artes:

Second generation of artists in residence:

4 artists, 844 students, 26 teachers and 7 institutions. We signed an agreement with the International Science Gallery network.

Cities and communities:

We developed more than 22 projects with communities and governments through the C-Lab.

Design x Value:

We launched the Futures Design Lab and participated in innovation ecosystems. We created the research group: Advanced Design Processes for Sustainable Transformation

School of Social Sciences and Government (ECSG)

Launch of the Scholarship Transformational Talent.

with which the School seeks to award **15** scholarships to young people with high academic performance who have a vocation for research.

Through initiatives such as

the Reach Alliance, it has allowed faculty and students collaborate on research and leadership projects

with prestigious academic institutions such as the University of Toronto, Oxford and others.

First place in the INFONAVIT ECONOMÍA award and in FINANHACK 2022,

thanks to the creation of an algorithm that uses machine learning to predict changes in inflation.

School of Government and Public Transformation (EGTP)

Some of our achievements:

We developed

three new strategic initiatives: LegalTec Lab, Health and Public Policy Initiative, and the Decision Science Initiative.

Launch of the Master's degree in Government and Public Transformation,

a unique program based on public entrepreneurship and data science to solve complex problems.

The DMDU Annual Conference (Decision Making Under Deep Uncertainty)

was held at the School's facilities, with the participation of 87 researchers from more than 50 universities around the world.

Expansion of our connection network and advocacy capacity through initiatives such as the

Data Science Center..

which collaborates with local governments in the country to solve public problems from a technological innovation perspective.

School of Humanities and Education (EHE)

Thirtieth edition of the Monterrey International Book Fair, with more than

270 mil atendees,

500 publishers and 1,100 activities and cultural events.

First edition of the Short Film Festival at the Cineteca de Guadalajara

300 students nationwide with **43 nominated shorts**.

The Historic Archive of the Real Caia of Zacatecas.

which Tecnológico de Monterrey guards, preserves, and disseminates in the Zacatecas campus, was recognized in UNESCO's Memory of the World Register of Mexico.

Alfonso Reyes Professorship with more than 35 events.

achieving more than 285 thousand views on digital platforms. With Gustavo Ariel Schwartz's seminar, more than **20,000 reproductions** of the transmissions were generated.

Awarded Faculty Members and Students

Nelly Garza Bernal

of the Bachelor's degree in Hispanic Literature, collaborates in the Share+ for Mexico project, an accessible and interactive platform for elementary and junior high school students affected by the pandemic.

Itzel Andrea Hernández and Jorge Andrés Martínez

from the Puebla campus won silver and bronze medals, respectively, at the AES Latin American recording competition in Buenos Aires, Argentina.

13

School of Medicine and Health Sciences (EMCS)

International Rankings

- We are the only Mexican private medical school listed in the QS World University Ranking by subject Medicine. This year we ranked:
 - #2 national
- Times Higher Education World University Rankings:
 - of private universities in Medicine
 & Dentistry on a national level

Some of our achievements:

The School was named as

the host of the Regional Office for Latin America and the Caribbean for the Alliance of Academic Health Centers International (AAHCI).

We held the eighth edition of the International Health Leadership Forum (FILS, in Spanish) "Global Health Challenges: Local Solutions", with more than 70 leaders from institutions focused on health research. clinical care. and medical education.

The Clinical Simulation Center was inaugurated

on the Mexico City campus and the School of Medicine and Health Sciences opened its doors on the Querétaro campus, which will expand the educational offer of the Central Southern Region with the opening of the Entrada en Salud, starting in August 2023.

Continuous Education

The current concept of Continuous Education reflects **the need for lifelong learning.**

In 2022 we had

Education programs

149,019 participants in Continuous

We had projects with

475 of the organizations

Launch of the new continuous education platform

The Learning Gate

Entrepreneurship

Entrepreneurship is in Tec's DNA and the **Eugenio Garza Lagüera Entrepreneurship Institute** has consolidated its position as the driving force of entrepreneurship at Tecnológico de Monterrey, ensuring its position as a university leader in entrepreneurial training, communication, and entrepreneurial culture in Mexico and Latin America.

Entrepreneurial Training

+30,000

students received some kind of **entrepreneuria guidance** in their curricular programs

85% en

of professors who teach
Entrepreneurship have entrepreneurial
and business experience

+3,550

students in high-impact entrepreneurial activities*

*Examples of these activities are hackathons, bootcamps business model contests, social entrepreneurship contests, startup weekends, among others.

Launch of

Venture Café Monterrey

a space were members of the innovation and entrepreneurship ecosystem can connect to enable solutions to solve global issues.

Start of the program

MIT REAP Focus México,

that seeks to boost the development of innovation and entrepreneurship ecosystems in CDMX, Guadalajara, Chihuahua. Guanajuato and Querétaro.

INCmty

Tenth anniversary of the entrepreneurship festival INCmty:

10,000

participants

50

venture capital and corporate venture capital firms

+300

national and international speakers

+100

startups applied to the INCmty accelerator



Graduate Programs

The Direction of Graduate Programs is defining the new models of professional and scientific araduate **programs** in terms of their tangible value, social capital, and extraordinary experience, as well as the strategic partnerships to social, public, and productive ecosystems so that they become the best option for the public.

Academic Programs

To date, there are **72 programs**:





specialties

master's degrees (17 online)

D



medical specialties

doctoral degrees

16% of graduate students are foreigners Being taught from the 54 graduate programs



master's degrees and specialties of high professional impact and 1 executive





scientific doctoral degrees

Of the total

7.445 students

enrolled in graduate programs in August - December 2022

Master's degree

Doctoral degrees

85%

9%

Medical specialties

Scientific doctoral degrees

5%

PrepaTec

En PrepaTec we are committed to helping our students boost their talents and discover who they are and what they want to be in the future.

In 2022

+27,000

students in the three PrepaTec programs

+3,700

PrepaTec students that traveled abroad in 2022

PrepaTec Initiatives

Meeting of Leaders with Humanistic Outlook

Participation of

+8.000

students, generating

1.479

social projects



FIRST Tech Challenge

Participation of

27 teams from 5 campus

Robotic Competition category:





awards



classified to the world competition in Houston



national awards

LiFE

Leadership and Student Education

Through **LiFE**, we seek to contribute to the comprehensive training of our students by promoting the discovery of their talents, managing of their emotions, fostering leadership and generating social relationships with a positive meaning and impact on their environment.

75,646

students from the 3 levels participated in LiFE activities Leadership

110 students

are part of the first generation of the Eugenio Garza Sada Global Leadership Program

Sporting Experience and Art and Culture

+40k

students

participated in sport classes and

+18k

students in tournaments

Our **high-performance athletes**

participated in 4 championships and obtained around 130 gold, silver, and bronze medals +32k

students

participated in Art and Culture classes and presented:





44

41,818

Art and Culture shows

spectators in total

Campus Life

This year, our campuses once again came alive with events and activities as the community returned to a **100% in-person format** after the confinement due to the COVID-19 pandemic.

Tec Residences

In 2022, the 17 Tec Residences buildings were the home of:

1,805

students in 5 campus

248

international students

We inaugurate the new residence building in Querétaro

Infrastructure

At the national level:

finished projects

≈118,000 m²

built, renovated, and improved

Opening of the building E2 Off-grid in the Monterrey campus.



2.0 Tecnológico de Monterrey

Research

Interdisciplinary Research Institutes

Our goal is that the research conducted at the Tecnológico de Monterrey results in a **practical application through ventures that generate solutions to relevant problems** that our country and world face.

107

research and technological development projects funded by external agents at the Schools

Launch of two of the

Interdisciplinary Research Institutes:

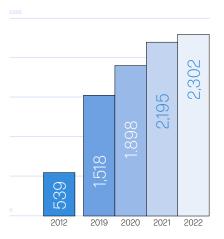
- Institute for Obesity Research
- Institute of Advanced Materials for Sustainable Manufacturing

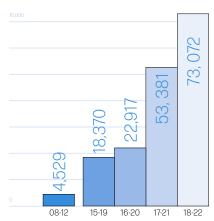


Scientific Publications

Quality of the Publications

Quinquennial appointments. Reference to Tec publications







TECNOLÓGICO DE MONTERRREY 17

We celebrated the

52nd Research and **Development Congress**

with:

5,160 attendees **711** participating businesses/institutions

We organized the

IX International Congress of Educational Innovation

CIIE 2023, "The Future of Education",

with:

4.960

561 countries institutions

participating in 350+ activities

The Institute for the Future of Education signed an agreement with the Government of Madagascar to develop digital skills.

The Institute of Advanced Materials for Sustainable Manufacturing signed an agreement with Southwest Research Institute (SWRI)

Research in the Schools

This year we launched

research groups in the National Schools

Scientific and Technologically-based Entrepreneurship

We launched the

Science and Technologically-based Entrepreneurship Model

Some of the projects in the technology scaling program are:

JASEDA, Forma Foods, Laiboyan Technology and Global Nano Additives.

Collaborative Research

This year we signed

agreements to expand our research capabilities in collaboration with other institutions:

- Consortium TEC UNAM Consortium TEC UANL (Universidad Nacional Autónoma de México)
 - (Universidad Autónoma de Nuevo León)
- Alliance TFC-**FUNSALUD**



2.0 Tecnológico de Monterrey

Outreach with Organizations and Society

Initiatives with Impact in Society

In 2022 we placed special emphasis on actions that generate partnerships between organizations and society, creating a positive impact on them.

73,392

students
contributed with
3+ million of
social service

hours.



In 2022, **Prepanet** had:

2,104

enrolled students

455

graduated students (+37% more students than in 2021)

Examples of High Social Impact Initiatives:

The Learning for Everyone online courses had the participation of:





2,284Tec students, impacting on:

8,143 students from public high school education. The Virtual Center for Learning's educational platform benefited over **41,000 people** with more than:







courses

educational classes

500 conferences and online videos

Philanthropy

A historic donation was made that represents a legacy, which will be made tangible with the

Innovation and Entrepreneurship Hub

at Monterrey Campus within distritotec.

We launched the Borregos Philanthropy Network The fund for Líderes del Mañana grew to \$3,390 MP

Launch of the comprehensive campaign

Intervening the Future

with a goal of **5 billion pesos** for the period of 2025-2026

Awards that Boost Society's Transformation

Winners of the Eugenio Garza Sada Award 2022:

- Humanist Business Leadership: Salvador Alcalá Alba.
- Social Entrepreneurship: Alternare. A. C.
- Student Social Innovation:
 De Raíz.

Acknowledgments in the categories of research projects by students:

- PrepaTec: Máni Ulrik Nielsen from PrepaTec Esmeralda, Estado de Mexico Campus
- Undergraduate: Michaela Nicole Prado Larrea and Cristóbal Riojas Javelly from the Monterrey Campus. Rodrigo Ruz Cuen from the Monterrey Campus.
- Graduate: Diego Díaz Vázquez from the Guadalajara Campus.

Luis Elizondo Award to Humanistic Outlook Tecnológico de Monterrey:

- Scientific and Technological: Doctors Susana López Charretón and Carlos Federico Arias Ortiz.
- Humanitarian: Patronato Pro Zona Mazahua, A. C.
- Humanitarian for Student Groups: Share+.

The winners of the Rómulo Garza 2022 Award are:

- Doctor Janeth Alejandra Gutiérrez Uribe I Winner of the "Insignia Award."
- Doctor Jorge Ruíz I Winner of the category "Scientific Articles with High Impact Factor in Indexed Journals."
- Doctor Sergio Othón Serna Saldívar I Winner in the category "Published Books."



2.0 Tecnológico de Monterrey

Alumni

Ten years after graduation, **FXATFCs**:



degree







43%

57% studied a graduate 48%

have held an executive position 45%

have lived an international work experience

are or were partners or owners of one or several businesses

EXATEC groups that created more than:

events around

+1,800 participants

campuses held 26 Welcome Home events in which participated:

5.822 EXATEC

The event with a cause **Blue Open Golf Tour** raised

+\$2.3 MP

to benefit the scholarships programs

The EXATEC Trajectory Award went to:

- Antonio Cosío Ariño (IC'59)
- **Bruno Giesemann** Everbusch (IAP'88)

- **▶ Galia Borja Gómez** (MEK'14)
- Claudia Carolina Bárcenas Cárdenas (IFI'90 and MIS'92)



TecSalud

Our mission at TecSalud is to be the leading Academic Medical Center in Mexico, contributing to the transformation of medical practice and being known by its patient-centered culture of quality and safety.

108,865

patientes cared for with out-patient-services

734

students of the School of Medicine and Health Sciences rotate in our Academic Medical Centers

7,200

13,328

269

residents from the multicentric program





Transforming Care

For the third consecutive year we stood out among the top 10 private hospitals in Mexico, and among the top 3 hospitals in the Northern Region of the country in the 2022 national ranking of "The Best Private Hospitals in Mexico."

TecSalud achieved the designation

Pathway to Excellence

an international credential awarded by The American Nurses Credentialing Center, which recognizes the commitment of health care organizations.

The opening of the first

Primary Care Center

in San Pedro Garza García.

We created a new collaboration and advisory network for private medical care institutions called

TecSalud Network

with the **Hospital CIMA Hermosillo** and **Hospital Galenia en Cancún**added to the network.

As part of the **Wellness, Prevention, and Longevity**strategy, we inaugurated the

Health4Life

space at the Zambrano Hellion Hospital, which promotes the concept of integrative medicine.



Social Commitment for the Wellbeing of Mexico

In 2022, at Fundación TecSalud we provided medical atention to close to:

26,877 patients from our community

Integral Health Center

16,450

patients benefited with 41,176 services

1,859

surgery and Ophtalmologic procedures



Research Protocols









At TecSalud we work to **contribute with science** to find solutions to eradicate, treat, and prevent diseases through the development of clinical research protocols.

1	Original protocol en colaboración con la empresa mexicana lnosan Biopharma
27	Clinical research protocols with clinical research companies
248	Participants in clinical research protocols
6	Research groups with an strategic focus at the School of Medicine and Health Sciences

TECNOLÓGICO DE MONTERRREY 23

Chapter 4.0

Tecmilenio

2022 was a year of celebration for Tecmilenio. We celebrated two decades dedicated to sharing and opening up paths towards the life purpose of thousands of people. We held events like the tenth edition of Wellbeing 360, a panel of rectors, and the TecmiFest. We also went back to campus and strengthened our offer for lifelong learners. In addition, we had a historic growth in total enrollment on the way to fulfilling the 2030 vision of reaching millions of learners. These 20 years of sharing paths towards the life purpose of thousands of people, endorse Tecmilenio's commitment to learning.



61,522 Learners reached (29% more in remote modalities)

Learners reached

17,770

11,732

Undergraduate

Executive

13,536

18,484

Master's degree

High School

Professors



alumni this year



Lifelong learners



Software Development

Tourism

Business Administration



programs in the Digital Skilling portfolio

CAMPUS AND PRESENCE

Presence in 27 Mexican cities



Chapter 5.0

Our Organization



Institutional Culture

Despite the challenge that the pandemic implied for everyone, it was demonstrated that our values are stronger and more deeply rooted than ever in the community that is part of the Tecnológico de Monterrey.

Institutional Values

The Tecnológico de Monterrey community is united through the values that identify it, with which they lead by example.

After 4 years, we applied the organizational climate survey, which obtained good results at institutional level.*

Results of the organizational climate survey miECO 2022

Index of values	4.42
Innovation	4.43
Integrity	4.44
Collaboration	4.38
Empathy and Inclusion	4.42
Global Citizenship	4.45

Average commitment* of employees 4.12

Number of persons committed for one person not committed	
Global	1.10
Universities in Gallup	2.75
Gallup Average	4.36
Tec	6.75
Highest Gallup Percentile	10.66

TECNOLÓGICO DE MONTERRREY 25

 $^{^*1}$ to 5 scale where 1 is "definitely in disagreement" and 5 is "definitely in agreement."

Diversity and Inclusion

In 2022, the actions taken were based on the principle of equality and non-discrimination. The committees, educational courses, and publications were part of the efforts to become an increasingly more inclusive community and to strengthen this culture at Tec.

24,595

staff/faculty members concluded the educational **courses on Human Dignity** Women in managerial positions in 2022:

27%

vs. 18% in 2019

on-site attention points at 16 campuses, which provide services to the 25 campuses



Tec Woman Award 10th Anniversary

Career

María Elena Estavillo for her contribution and impact in different fields.

Pioneer

Rosaura Barahona (posthumous) for her fight and for closing gaps in communication and academia.

Sustainability

The fight against climate change and the global environmental crisis have been priorities of the Institution for several years, but with the lessons learned after the pandemic, in 2022 we implemented sustainability actions with more commitment than ever.

Launch of the Arroyo Vivo Project

Amendment and inclusive recycling model

in the initiative Campana-Altamira and distritotec, with funding from NOAA, Fundación FEMSA, and Tec de Monterrey



Launch of Ruta Azul

The Plan for Sustainability and Climate Change Towards 2025 of Tecnológico de Monterrey

We participate in the following networks:

- International Sustainable Campus Network (ISCN)
- Alliances for Climate Action in Mexico
- University Global Coalition (UGC)
- University Climate Change Coalition (UC3)

75%

of renewable energy consumption throughout all the institution

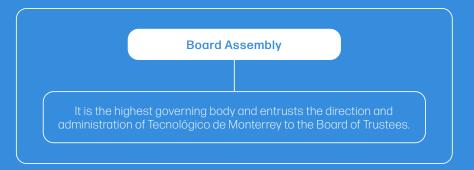
40%

reduction of greenhouse gases

Chapter 6.0

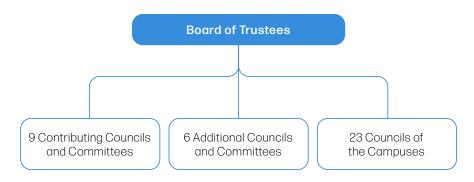
Institutional Government

The Institutional Government is the foundation on which the Tecnológico de Monterrey is built and through which we ensure its stability, permanence and the representation of society within our Institution.





To fulfill its responsibilities, the Board of Trustees relies on:



For a total of more than 40 government bodies, where 692 Active, Honoree, and Benefactor Board Members participate.

TECNOLÓGICO DE MONTERRREY 27

Anexos

For our institution, this year was about evolution. We applied the lessons we learned in these last few years in our day to day, and are reflected in the actions we take and the accomplishments we had in this period.



Strategic Plan 2025



Integridad Académica **INFORME 2021** Tecnológico de Monterrey

Academic Integrity Code



Diversidad e Inclusión

Diversity and Inclusion Report



Guía de lenguaje inclusivo



Guide for Inclusive Language



and Inclusive Content

Guía para

accesibles e

inclusivos

crear contenidos





Guide to Create Accessible





Líderes del Mañana Report



Iniciativas de DESARROLLO SOSTENIBLE

International Mobility Report 2022





Sustainable Development Initiatives Report





Transparency



Guía de eventos accesibles e inclusivos



Guide to Accessible and Inclusive events





Guide for Sustainable **Events**





Flourishing







Human

Educational Innovation and Digital Education Report



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